

Japan Credit Rating Agency, Ltd. (JCR) announces the following credit rating.

Kyoritsu Women's Educational Institution (security code: -)

<Affirmation>

Long-term Issuer Rating: A+
Outlook: Stable

Rationale

- (1) Kyoritsu Women's Educational Institution ("Kyoritsu") is a traditional women's professional educational institution founded in 1886. Under the founding philosophy, "Independence and self-support of women," it follows the motto of "honesty, diligence and friendship." It also adopts "Kyoritsu Leadership" as its slogan for the entire institution. It operates Kyoritsu Women's University (the "University") at the core, along with one junior college, two high schools, two junior high schools and one kindergarten, with approximately 8,500 students in total. The University offers wide-ranging specialist courses, including natural science, at the Kanda-Hitotsubashi Campus, which is favorably located in Tokyo's Chiyoda Ward. It has six faculties of: Home Economics; Arts and Letters; International Studies; Nursing; Business Studies (established in April 2020); and Architecture and Design (established in April 2023) and plans to add the Faculty of Child Studies in April 2026. As a university that never stops reforming itself, it is contemplating various measures based on a long-term vision.
- (2) The University, the main source of revenue, is expected to secure steady enrollment. While trends for the Second Kyoritsu Girls' Junior & Senior High School in Hachioji City and Kyoritsu Women's Junior College require attention, tuition and fee income will likely increase thanks in part to the revision of tuition for the entire institution. Given also prudent budget control, JCR assumes that Kyoritsu can attain a certain amount of revenue/expenditure balance before transfer to the capital funds. Meanwhile, the redevelopment of the Kanda-Hitotsubashi Campus is expected to get into full swing soon. Even though the impact of soaring construction costs requires attention, JCR assumes that Kyoritsu will continue investment with due consideration given to financial soundness. Based on the above, JCR affirmed the rating on Kyoritsu with Stable outlook.
- (3) The University remains competitive but faces the severe recruiting environment. Building consensus and implementing measures faster than the changing environment is therefore vital. Recently, the University is focusing on leadership-centered education and research activities and is also working on the reorganization of the faculty structure. Moreover, it is pressing ahead with the reform of the entrance examination system for both the entrance examination by recommendation and that by comprehensive selection. Looking ahead, attention will also be paid to the University's reforms in conjunction with the junior college, which is struggling to recruit students. As regards the Second Kyoritsu Girls' Junior & Senior High School, enrollment continues to be unfilled, and the number of students is beginning to decline again. JCR will therefore pay close attention to the effectiveness of recruitment efforts.
- (4) As the University will revise tuition starting the academic year 2026 (AY2026), following the facility fee revision in AY 2025, revenue growth is expected for a while. With no changes in its policy of giving back to students as much as possible in the form of education, student support, etc., the University will likely secure a certain amount of revenue/expenditure balance before transfer to the capital funds, even with priority budget allocation to the advancement of education and research. Meanwhile, the redevelopment of the Kanda-Hitotsubashi Campus is most likely to get into full swing from the late 2020's. As construction costs are facing upward pressure, it is crucial for the University to formulate appropriate plans and further accumulate funds.

Yosuke Sato, Masaki Abe

Rating

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Rating Assignment Date: February 9, 2026

The assumptions for the credit ratings and the definitions of the rating symbols are published as "Types of Credit Ratings and Definitions of Rating Symbols" (January 6, 2014) in Information about JCR Ratings on JCR's website (<https://www.jcr.co.jp/en/>).

Outline of the rating methodology is shown as "JCR's Rating Methodology" (October 1, 2024) and "Incorporated Educational Institutions" (August 1, 2022) in Information about JCR Ratings on JCR's website (<https://www.jcr.co.jp/en/>).

The rating stakeholder participated in the rating process of the aforementioned credit ratings.

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